

Table of Contents

1	Executive Summary.....	16
1.1	Major Findings.....	16
1.2	Major Conclusions.....	24
1.3	Afghan National Security Organization	29
1.4	ANSF and Private Sector Security Market – 2011-2016	30
2	Scope, Methodology and Assumptions.....	35
2.1	Scope.....	35
2.2	Methodology.....	35
2.3	Terms of Reference	37
2.4	Scenario Assumptions	38
3	Market Analysis	39
3.1	Market Drivers	39
3.2	Market Inhibitors.....	40
3.3	Business Opportunities and Challenges	41
3.4	Market SWOT Analysis	42
3.5	Market Competitive Analysis	43
3.6	Market Dynamics	44
4	Afghanistan – Background	45
4.1	Country Profile	45
4.2	Ethnic Groups	46
4.3	The Political Structure	48
5	The Afghan Economy	50
5.1	The Afghan Economy at a Glance	50
5.2	Agriculture.....	51
5.3	Natural Resources	52
5.4	Infrastructure	53
5.5	Telecommunications	54
5.6	The Smuggling Economy	54
5.7	Economic Development	54
5.8	Foreign Aid.....	56
5.9	Local Procurement	58
5.10	Economic Development, Challenges	59
5.11	The Afghan Economy and Opium	60
6	Insurgency in Afghanistan.....	64
6.1	Afghani Insurgency Groups.....	66
6.1.1	The Taliban.....	66
6.1.2	Haqqani Network	68
6.1.3	Hezb-E Islami Gulbuddin	69
6.2	Insurgency Strengths and Weaknesses.....	69
6.3	Insurgency Activity Trends	71
6.4	Afghani Civilian Casualties.....	71
6.5	Insurgency and Land Transportation.....	73

6.6	The role of IED Attacks	74
7	International Security Assistance Force.....	75
7.1	The ISAF activities	75
7.2	The ISAF Strength	75
7.3	ISAF Structure.....	77
7.4	US and ISAF Fatalities.....	78
7.5	ISRF Afghani and Regional Facilities.....	79
8	The Current US Strategy in Afghanistan	80
8.1	Key Goals.....	80
8.2	Lessons Learned.....	80
8.3	US and NATO Strategy: Priority Tasks	82
8.4	US Strategy in Pakistan	82
8.5	US Counter-Insurgency Tactics	83
9	Afghan National Security Organizations	84
9.1	Security Institutions	84
9.2	National Security Council	85
9.3	Ministry of Defense (MoD).....	85
9.4	Ministry of Internal Affairs (MoI)	86
9.5	The Afghan National Police (ANP)	88
9.6	National Directorate of Security (NDS).....	89
9.7	Afghan Government Security Missions	89
10	Afghan National Security Forces (ANSF) – Market Background	92
10.1	Strength	92
10.2	Organizational Structure	92
10.3	Afghanistan Combined Security Transition Command.....	94
10.4	ANSF Funding.....	94
10.5	ANSF Salaries.....	95
10.6	ANSF Fatalities	96
10.7	ANSF Attrition	96
11	Afghan Government National Security Market – 2011-2016.....	98
11.1	ANA, ANP and Intel Community Markets – 2011-2016.....	98
12	The Afghan National Army (ANA).....	100
12.1	Background.....	100
12.2	ANA Structure	103
12.3	ANA Recruiting and Retention	104
12.4	Combat Readiness Assessment	104
12.5	Ethnic and Factional Considerations.....	105
13	Afghan National Army (ANA) Market – 2011-2016	106
13.1	ANA Market - Background	106
13.2	ANA Market – 2011-2016.....	107
13.3	ANA Equipment Price List.....	108
14	Afghan National Air Force.....	110
14.1	Overview	110

14.2	Development Plan Through 2016.....	111
14.3	Air Force Facilities.....	112
15	Afghan National Air Force Market – 2011-2016	113
15.1	Fixed & Rotary Wing Aircrafts Market – 2011-2016	113
15.2	Air Force Auxiliary Equipment Market – 2011-2016	114
15.3	Air Force Service & Refurbishment Market – 2011-2016	115
15.4	Summary: Air Force Market – 2011-2016	116
16	The Afghan National Police (ANP).....	117
16.1	Background.....	117
16.2	ANP Funding.....	120
16.3	ANP Recruiting and Retention	121
16.4	ANP Equipment.....	121
16.5	ANP Assessment	122
16.6	ANP Reform Programs	122
16.7	ANP “Focused District Development” Program	124
16.8	ANP Procurement Chain	125
17	Afghan National Police (ANP) Market – 2011-2016	126
17.1	ANP Itemized Price Lists.....	126
17.2	The Afghan National Police Market – 2011-2016.....	126
18	Afghan Intelligence Community	128
18.1	Scope.....	128
18.2	Major Findings.....	129
19	Afghan Intelligence Community Market – 2011-2016.....	130
19.1	Intelligence Community Market	130
19.2	Intelligence Community Command, Control and Communication Systems Market – 2011-2016	131
19.3	Intelligence Community SIGINT Equipment Market – 2011-2016	131
19.4	Intelligence Community Land Based Imagery Market – 2011- 2016	132
19.5	Intelligence Community Information Technology Market – 2011- 2016	132
19.6	Intelligence Community Other Equipment Market – 2011-2016	133
19.7	Intelligence Community Service & Refurbishment Market – 2011-2016.....	133
19.8	Summary: Intelligence Community Market – 2011-2016.....	135
20	Afghan Private Sector Homeland Security Market – 2011-2016	137
20.1	Background.....	137
20.2	Cost of Security.....	138
20.3	Afghan Private Sector Security Market – 2011-2016	140
21	Afghan National Security: Foreign Funding Agencies, Policies & Processes.....	141
21.1	Afghan Security Funding – Background.....	141
21.2	The “Afghanistan Security Forces Fund”	142

21.2.1	Policy and Procedures	142
21.2.2	Operations and Maintenance	144
21.3	Pseudo-Foreign Military Sales Procedures	145
21.4	Legal Provisions for Assisting the Afghan Security Forces	148
21.5	The Joint Contracting Command- Afghanistan (JCC-I/A).....	149
21.6	US Security Forces Funding “CERP”	150
22	Light Weapons & Ammunition Market – 2011-2016	151
22.1	Market Background and Analysis.....	151
22.2	M16 Rifles Market – 2011-2016	152
22.3	Light Machine Gun Market – 2011-2016	152
22.4	Heavy Machine Guns Market – 2011-2016.....	153
22.5	Mortars, Grenade Launchers and Other Light Weapons Market – 2011-2016.....	153
22.5.1	Grenade Launchers	153
22.5.2	81mm Mortars.....	154
22.5.3	Other Light Weapons.....	154
22.5.4	Mortars & Other Light Weapons Market.....	154
22.6	Summary: Light Weapons Market – 2011-2016.....	155
22.7	Light Weapons Price List	158
23	Artillery Market – 2011-2016.....	160
23.1	155mm Howitzer Market – 2011-2016	160
23.2	Other Artillery Market – 2011-2016	161
23.3	Artillery: Auxiliary Equipment Market – 2011-2016.....	161
23.3.1	Fire Direction Centers.....	161
23.3.2	Artillery C-3I and Communication Equipment	161
23.3.3	Auxiliary Equipment Market	162
23.4	Summary: Artillery Market – 2011-2016.....	162
23.5	Artillery Price List	164
24	Military Wheeled Vehicles Market – 2011-2016	165
24.1	Humvee Market – 2011-2016.....	165
24.2	Armored Humvee Market – 2011-2016	166
24.3	Humvee Ambulances Market – 2011-2016	168
24.4	Mine Resistant Ambush Protected (MRAP) Vehicles Market – 2011-2016.....	168
24.5	Medium Tactical Vehicles Market – 2011-2016.....	170
24.6	Line Haul Tractor Market – 2011-2016.....	171
24.7	20-T Dump Truck Market – 2011-2016	172
24.8	Soft Vehicles Market – 2011-2016	173
24.9	Other ANA & ANP Vehicles Market – 2011-2016.....	173
24.10	Summary: Military Wheeled Vehicles Market – 2011-2016.....	173
24.11	ANA & ANP Vehicles Equipment Price List.....	175
25	Critical Infrastructure Security Market – 2011-2016.....	176
25.1	Scope.....	176
25.2	Afghanistan Infrastructure Background	177
25.2.1	Electric Utilities Infrastructure Security.....	177

25.2.2	Transportation Security.....	177
25.3	Utilities (Electric, Water & Gas) Infrastructure Security Market – 2011-2016.....	177
25.4	Land Transportation Infrastructure Security Market – 2011-2016.....	178
25.5	Airport Security Market – 2011-2016.....	178
25.6	Communication Infrastructure Security Market – 2011-2016.....	181
25.7	Other Critical Infrastructure Markets – 2011-2016.....	181
25.8	Summary: Critical Infrastructure Security Market – 2011-2016.....	182
26	ANA & ANP Communication Equipment Market – 2011-2016.....	184
26.1	Market Background.....	184
26.2	Manpack Squad Radios Market – 2011-2016.....	184
26.3	Vehicle-Mounted Tranceivers Market – 2011-2016.....	185
26.4	Satellite Monitoring and Intercept Systems Market – 2011-2016.....	186
26.5	Secure Voice/Data Equipment Market – 2011-2016.....	187
26.6	Switchboards Market – 2011-2016.....	187
26.7	Other Communication Gear Market – 2011-2016.....	188
26.8	Summary: Communication Equipment Market [\$M] – 2011-2016.....	189
26.9	Communication Equipment Price List.....	191
27	Counter-IED Market Outlook – 2011-2016.....	192
27.1	IEDs in Afghanistan - Background.....	192
27.1.1	IEDs Incidents.....	192
27.1.2	“Passive Infrared” and Explosively Formed Projectile IEDs.....	194
27.1.3	IED Countermeasures.....	194
27.1.4	Radio IED Jammers – Triggers.....	195
27.2	Man-Portable IED Jammers Market – 2011-2016.....	196
27.3	Vehicle-Mounted Jammer Market – 2011-2016.....	196
27.4	Other Counter IED Equipment Market – 2011-2016.....	197
27.5	Summary: Counter-IED Market: Equipment Sales, Service and Refurbishment – 2011-2016.....	198
28	ANA & ANP Training Market – 2011-2016.....	200
28.1	ANSF Training Market Background.....	200
28.2	ANA Training Market Background.....	201
28.2.1	Training Organization.....	201
28.2.2	Training Programs.....	203
28.2.3	Training Centers.....	204
28.3	ANP Training Market Background.....	205
28.3.1	Organization.....	205
28.3.2	ANP Training Program.....	206
28.4	ANA & ANP Training Markets – 2011-2016.....	207
29	Perimeter Security Market – 2011-2016.....	209
29.1	Scope and Market Background.....	209
29.2	Perimeter Security Construction, Electronic Sensors & C3 Systems Market – 2011-2016.....	210
29.3	Perimeter Security Service Market – 2011-2016.....	211

30	Afghanistan Security-Related IT and Biometrics Market – 2011-2016	212
30.1	Scope.....	212
30.2	Internet and Mobile Communications: Background.....	213
30.3	Security IT & Biometrics Market – 2011-2016.....	214
30.3.1	Security IT Market.....	214
30.3.2	I.D. Cards Market.....	215
30.3.3	Security IT & Biometrics: Market Summary	215
31	ANA & ANP Facilities Construction Market – 2011-2016.....	217
32	Appendix A: Doing Business in Afghanistan.....	218
32.1	Introduction	218
32.2	Judicial and Regulatory Issues.....	220
32.3	Predictability of Government Policies and Actions	220
32.4	Corruption	220
32.5	Trade Policy and Trade Facilitation.....	221
32.6	Customs Administration	221
32.7	Trade Facilitation Services.....	222
32.8	The Afghan Informal Business Arrangements.....	222
32.9	Property Rights	224
32.10	Electricity and Infrastructure.....	226
32.11	Transportation	228
32.12	Telecommunications	229
32.13	Access to Land.....	230
32.14	Corruption	231
32.15	Skilled Labor Shortage.....	232
32.16	Legal and Regulatory Issues.....	233
32.17	Trade Policy	234
32.18	Cost of Shipping.....	236
32.19	Business Services.....	236
32.20	Starting a Business in Afghanistan.....	239
32.21	Protecting Investors	240
32.22	Paying Taxes	240
32.23	Enforcing Contracts.....	241
32.24	Key Government Agencies in Afghanistan.....	241
33	Appendix B: The 2010 White House Annual Review of Afghanistan and Pakistan	242
33.1	Background.....	242
33.2	Overall Assessment	242
33.3	Summary of Findings	243
33.3.1	Al-Qa’ida	243
33.3.2	Pakistan.....	244
33.3.3	Afghanistan.....	245
34	Appendix C: Acronyms and Abbreviations	247

List of Tables

Table 1 - Estimated US Afghani War Funding [\$B]: FY-2001-FY-2011.....	22
Table 2 - Near-term ANSF Force Goals [Thousands]	28
Table 3 - ANSF and Private Sector Security Markets (Equipment Sales, Consumables, Service & Refurbishment) [\$Billion] – 2010-2016	30
Table 4 - Afghan Security Market (Equipment Sales, Consumables, Service & Refurbishment) [\$Million] by Sub-Markets – 2010-2016	32
Table 5 - Afghan Security Market (Equipment Sales, Consumables, Service & Refurbishment) Market Share [%] by Sub-Markets – 2010- 2016	34
Table 6 - Evolution of National Security Market Dynamics - 2011-2016.....	44
Table 7 - Nominal GDP, 2002 - 2010	50
Table 8 - Foreign Aid Pledged, Committed and Disbursed, 2002-2011 [\$ Millions]	57
Table 9 - US and Coalition Troop Fatalities since October 7, 2001.....	78
Table 10 - Afghan and Regional Facilities Used for Operations in and Supply Lines to Afghanistan	79
Table 11 - MOI 2008-2013 Actions and Activities	87
Table 12 - The 2008-2013 Afghan Government Security Missions	89
Table 13 - The 2008-2013 Afghan Government Security Control Goals	91
Table 14 - Near-term ANSF Force Goals [thousands]	92
Table 15 - Combat Plans Division (CPD) Forces Pay Chart	95
Table 16 - Afghan National Army and Police Personnel Fatalities, 2007-2010	96
Table 17 - National Security Market [\$ Billion] – 2011-2016.....	98
Table 18 - National Security Market Annual Growth [%] – 2011-2016	99
Table 19 - The Afghan National Army Market [\$Billion] – 2010-2016.....	107
Table 20 - ANA Equipment Price Lists (2010).....	108
Table 21 - Afghan National Air Force Facilities	112
Table 22 - Fixed & Rotary Wing Aircrafts Market [\$Million] – 2011-2016	113
Table 23 - Air Force Auxiliary Equipment Market [\$Million] – 2011-2016	114
Table 24 - Air Force Equipment Service & Refurbishment Market [\$Million] – 2011-2016	115
Table 25 - Air Force Market (Equipment Sales, Consumables, Service & Refurbishment) [\$Million] – 2011-2016.....	116
Table 26 - The MOI & ANP Agencies.....	118
Table 27 - US-Funded Training and Equipment [\$ Million] of the ANP – 2002- 2011	120
Table 28 - ANP Equipment Price Lists – 2010	126
Table 29 - The ANP Market [\$Billion] – 2011-2016	126
Table 30 - National Intelligence Community Market (Equipment Sales, Consumables, Service & Refurbishment) [\$Billion] – 2010-2016	130
Table 31 - Command, Control and Communication Systems Market [\$Million] – 2010-2016	131
Table 32 - SIGINT Equipment Market [\$Million] – 2010-2016	131

Table 33 - Land Based Imagery Market [\$Million] – 2010-2016	132
Table 34 - Information Technology Market [\$Million] – 2010-2016.....	132
Table 35 - Other Intelligence Equipment Market [\$Million] – 2010-2016	133
Table 36 - Intelligence Community Equipment Service & Refurbishment [\$Million] – 2010-2016	133
Table 37 - Intelligence Community Equipment Market (Sales) [\$Million] – 2010-2016	135
Table 38 - Private Sector Security Market [\$Million] – 2010-2016.....	140
Table 39 - M-16 Assault Rifles and Ammunition Market [\$Million] – 2010- 2016	152
Table 40 - Light Machine Gun and Ammunition Markets [\$Million] – 2010- 2016	152
Table 41 - Heavy Machine Gun and Ammunition Markets [\$Million] – 2010- 2016	153
Table 42 - Mortars & Other Light Weapons and Ammunition Markets [\$Million] – 2010-2016	154
Table 43 - Light Weapons Hardware & Ammunition Market [\$Million] - 2010- 2016	155
Table 44 - Light Weapons Hardware Market by Weapon [\$Million] – 2010- 2016	156
Table 45 - Light Weapons Ammunition Market: by Weapon [\$Million] – 2010- 2016	156
Table 46 - Light Weapons Service & Refurbishment Markets [\$Million] – 2010-2016	157
Table 47 - Light Weapons Service & Refurbishment – Annual Growth [%] – 2011-2016	158
Table 48 - Light Weapons Price List – 2010.....	158
Table 49 - 155mm Howitzer Projectiles.....	160
Table 50 - 155mm Howitzer Market [\$Million] – 2010-2016	160
Table 51 - Other Artillery Markets [\$Million] – 2010-2016	161
Table 52 - Auxiliary Artillery Markets [\$Million] – 2010-2016.....	162
Table 53 - Artillery Market Sales by Equipment [\$Million] – 2010-2016	162
Table 54 - Artillery Service & Refurbishment Markets [\$Million] – 2010-2016	163
Table 55 - Artillery Price List – 2010.....	164
Table 56 - Humvee Market [\$Million] – 2010-2016.....	166
Table 57 - Armored Humvee Market [\$Million] – 2010-2016	167
Table 58 - Humvees Ambulances Market [\$Million] – 2010-2016	168
Table 59 - MRAP Market [\$Million] – 2010-2016.....	169
Table 60 - FMTV Troop Carrying Capacities.....	171
Table 61 - Medium Tactical Vehicles Market [\$M] – 2010-2016.....	171
Table 62 - Line Haul Tractor Market [\$Million] – 2010-2016.....	172
Table 63 - 20-T Dump Truck Market [\$Million] – 2010-2016	172
Table 64 - Soft Vehicles Market [\$Million] – 2010-2016	173
Table 65 - Other ANA & ANP Vehicles Market [\$Million] – 2010-2016	173
Table 66 - ANA & ANP Vehicles Market (Sales) [\$Million] – 2010-2016	173

Table 67 - ANA & ANP Vehicles Service & Refurbishment Markets [\$Million] – 2010-2016	174
Table 68 - ANA & ANP Vehicles Price List – 2010	175
Table 69 - Utilities Security Market [\$Million] – 2010-2016	177
Table 70 - Land Transportation Infrastructure Security Market [\$Million] – 2010-2016	178
Table 71 - Afghanistan International, Local and Military Airports	180
Table 72 - Airport Security Market [\$Million] – 2010-2016	180
Table 73 - Communication Infrastructure Security Market [\$Million] – 2010-2016	181
Table 74 - Other Critical Infrastructure Market [\$Million] – 2010-2016	181
Table 75 - Critical Infrastructure Protection Market [\$Million] – 2010-2016	182
Table 76 - Critical Infrastructure Protection Equipment Service & Refurbishment [\$Million] – 2010-2016	183
Table 77 - ANA PRC-5 Manpack Radio Transceiver & Option Prices	185
Table 78 - Manpack Radio Transceivers Market [\$Million] – 2010-2016	185
Table 79 - Vehicle-Mounted Integrated Radio Transceivers Market [\$Million] – 2010-2016	186
Table 80 - Satellite Monitoring and Intercept System Market [\$Million] – 2010-2016	186
Table 81 - Secure Voice/Data Equipment Market [\$Million] – 2010-2016	187
Table 82 - Switchboards Market [\$Million] – 2010-2016	187
Table 83 - Other Communication Gear Market [\$Million] – 2010-2016	188
Table 84 - Communication Equipment Market [\$Million] – 2010-2016	189
Table 85 - Communication Equipment Service & Refurbishment [\$Million] – 2010-2016	190
Table 86 - Communication Equipment Price List – 2010	191
Table 87 - Man-Portable IED Jammers Market [\$Million] – 2010-2016	196
Table 88 - Vehicle-Mounted Jammer Market [\$Million] – 2010-2016	196
Table 89 - Other Counter-IED Equipment Market [\$Million] – 2010-2016	197
Table 90 - Counter-IED Equipment Sales [\$Million] – 2010-2016	198
Table 91 - Counter-IED Equipment Service & Refurbishment [\$Million] – 2010-2016	199
Table 92 - ANA Training Programs	203
Table 93 - Security Forces Training Market [\$Million] – 2010-2016	207
Table 94 - Perimeter Security Market [\$Million] – 2010-2016	210
Table 95 - Perimeter Security Service Market [\$Million] – 2010-2016	211
Table 96 - Afghan Internet and Mobile Communications Data	213
Table 97 - Security IT Market [\$Million] – 2010-2016	214
Table 98 - I.D. Cards (Biometric & Non-Biometric) Market [\$Million] – 2010-2016	215
Table 99 - Security IT & Biometrics Market (sales) [\$Million] – 2011-2016	215
Table 100 - Security IT & Biometrics Service & Refurbishment Market [\$Million] – 2010-2016	216
Table 101 - ANA & ANP Facilities Construction Market [\$Million] – 2010-2016	217

Table 102 - Doing Business in Afghanistan.....	238
Table 103 - Starting a Business in Afghanistan.....	239
Table 104 - Doing Business in Afghanistan: Hiring & Firing Workers.....	239
Table 105 - Doing Business in Afghanistan: Registering Property	239
Table 106 - Doing Business in Afghanistan: Protecting Investors	240
Table 107 - Doing Business in Afghanistan: Paying Taxes	240
Table 108 - Doing Business in Afghanistan: Enforcing Contracts	241

List of Figures

Figure 1 - US funding [\$Million] to Train and Equip the ANA and ANP – 2002-2011	17
Figure 2 - The Obama Administration Afghanistan Security Strategy	20
Figure 3 - US Troops in Afghanistan and Iraq, 2001-2010	21
Figure 4 - Causes of Death of U.S. Troops in 2010	22
Figure 5 - Afghanistan vs. Iraq: DOD 2002 - 2011 SWOT funding [\$Billion]	23
Figure 6 - Afghan National Security Organizational Chart.....	29
Figure 7 - ANSF and Private Sector Security Markets (Equipment, Consumables, Service & Refurbishment) [\$Billion] – 2010-2016	31
Figure 8 - The Afghani National Security Market Share [%] by End User Sector – 2011 & 2016.....	31
Figure 9 - Afghan Security Market (Equipment Sales, Consumables, Service & Refurbishment) [\$ Million] by Sub-Markets – 2010-2016	33
Figure 10 - Afghan Homeland Security Market [%] by Sub-Markets – 2010 & 2016	34
Figure 11 - The Afghan National Security ANA and ANP Interplay	38
Figure 12 - Afghani National Security Market SWOT Analysis.....	42
Figure 13 - Afghani National Security Market – Competitive Analysis.....	43
Figure 14 - Afghanistan “At a Glance”	45
Figure 15 - Map of Afghanistan	46
Figure 16 - Afghanistan’s Ethnic Groups by Geography	47
Figure 17 - Afghanistan government Structure.....	49
Figure 18 - District Level Development Assessment, March 2010	55
Figure 19 - The Plan for Kabul's \$9 Billion Modern Urban Development Project	56
Figure 20 - Breakdown of US 2002-2009 Cumulative Support to Afghanistan by Sector	56
Figure 21 - Annual Opium Production in Afghanistan (Metric Tons) and Percentage of Global Production, 1990-2010.....	61
Figure 22 - UNODC Expected Opium Cultivation Level in 2010	62
Figure 23 - Geo-correlation Between Opium Trade and Security.....	62
Figure 24 - Insurgent Areas of Operation in Afghanistan	65
Figure 25 - The Taliban Flag	66
Figure 26 - Number of Insurgent attacks/week By Type 2004-Q2,2010.....	71
Figure 27 - Estimated Yearly Civilian Fatalities as Result of Fighting Between Pro-Government Forces and Armed Opposition Groups (AOG), 2006-June 2010.....	72
Figure 28 - Land Transportation	73
Figure 29 - IED Events 2004-2010	74
Figure 30 - US Troops count: 2001 - 1.1. 2011	76
Figure 31 - Total NATO-ISAF Manpower by Regional Command	77
Figure 32 - US and Coalition Troop Fatalities - 2001-2010	78
Figure 33 - The US and NATO Strategy: Priority Tasks	82

Figure 34 - The Afghani Security Forces Organizational Structure	93
Figure 35 - US Support [\$Million] to Train and Equip the ANA and ANP – 2002-2011	94
Figure 36 - Attrition Rates among ANSF	97
Figure 37 - National Security Market [\$Billion] – 2011-2016	99
Figure 38 - Map of the ANA Corps Deployment	100
Figure 39 - ANA Monthly Strength, 2009- 2010	101
Figure 40 - ANA Annual Growth, By Number of Troops, 2003-2010.....	102
Figure 41 - The ANA Organization Chart	103
Figure 42 - ANA Unit CM Levels Progress Goals.....	105
Figure 43 - The Afghan National Army Market [\$Billion] – 2010-2016	107
Figure 44 - Fixed & Rotary Wing Aircrafts Market [\$Million] – 2011-2016.....	113
Figure 45 - Air Force Auxiliary Equipment Market [\$Million] – 2011-2016.....	114
Figure 46 - Air Force Equipment Service & Refurbishment Market [\$Million] – 2011-2016	115
Figure 47 - Air Force Market [\$Million] – 2011-2016	116
Figure 48 - The Afghan Ministry of Interior	117
Figure 49 - ANP Monthly End Strength, 2009- 2010	119
Figure 50 - The ANP Organization Chart	120
Figure 51 - District AUP and Specialized Unit CM Levels	122
Figure 52 - The ANP Reform Strategy	124
Figure 53 - The ANP Market [\$Billion] – 2011-2016.....	127
Figure 54 - National Intelligence Community Market [\$Billion] – 2010-2016	130
Figure 55 - Intelligence Community Equipment Service & Refurbishment Market [\$Million] – 2010-2016	134
Figure 56 - Intelligence Community Equipment Market [\$Million] – 2010-2016.....	136
Figure 57 - Private Sector Security Cost [% of revenues] Afghanistan vs. Other Countries	139
Figure 58 - Private Sector Security Market [\$Million] – 2010-2016	140
Figure 59 - Ammunition Supply Points in Herat.....	141
Figure 60 - Weapons Arriving at ANA Depot and Destined for the Warehouse	142
Figure 61 - DOD Weapons Change of Custody Process	143
Figure 62 - Process for Weapons Provided to ANSF by the USA & International Donors	145
Figure 63 - Afghan National Security Forces Fund Pseudo-FMS Process.....	147
Figure 64 - Production Line of an Afghan ANA/ANP Footwear Manufacturer	150
Figure 65 - U.S.-Procured Weapons Shipped to Afghanistan for the ANA and ANP – 2005- Q2/2008	151
Figure 66 - ANA .50 Cal. Machine Gun Training	153
Figure 67 - Light Weapons Hardware & Ammunition Markets [\$Million] – 2010-2016	155
Figure 68 - Light Weapons Hardware Market: by Weapon [\$Million] – 2010- 2016	156
Figure 69 - Light Weapons Ammunition by Weapon Markets [\$Million] – 2010-2016	157

Figure 70 - Light Weapons Service & Refurbishment Markets [\$Million] – 2010-2016	158
Figure 71 - Artillery Market: by Equipment [\$Million] – 2010-2016	163
Figure 72 - Artillery Service & Refurbishment Markets [\$Million] – 2010-2016.....	163
Figure 73 - Armored and Non-armored Humvees Configurations and Timeline	165
Figure 74 - MRAP Hit by a Large IED, the Crew Survived	169
Figure 75 - ANA & ANP Vehicles Market [\$Million] – 2010-2016	174
Figure 76 - ANA & ANP Vehicles Service & Refurbishment Markets [\$Million] – 2010-2016	174
Figure 77 - Aviation Security Threats, Means and Targets	179
Figure 78 - Critical Infrastructure Protection Market [\$Million] – 2010-2016.....	183
Figure 79 - Critical Infrastructure Protection Equipment Service & Refurbishment [\$Million] – 2010-2016	183
Figure 80 - The SB-3865 Switchboard.	187
Figure 81 - Communication Equipment Market [\$Million] – 2010-2016	190
Figure 82 - Communication Equipment Service & Refurbishment [\$Million] – 2010-2016	191
Figure 83 - IED Incidents in Afghanistan.	193
Figure 84 - Man-portable IED Jammers	195
Figure 85 - Cell Phone IED Triggering Device	195
Figure 86 - South African-built Buffalo stands by to investigate a suspected IED that was spotted along the shoulder of a highway	196
Figure 87 - Counter-IED Equipment Market [\$Million] – 2010-2016.....	198
Figure 88 - Counter-IED Equipment Service & Refurbishment [\$Million] – 2010-2016	199
Figure 89 - US ETT Personnel Required and Assigned, August – 2007-2013.....	200
Figure 90 - ISAF OMLTs – June 2007-2013	200
Figure 91 - ANA Training Organization	202
Figure 92 - Afghan National Army (ANA) Leader Training	202
Figure 93 - Security Forces Training Market [\$Million] – 2010-2016	208
Figure 94 - Perimeter Security Market [\$Million] – 2010-2016	210
Figure 95 - ANP I.D. Cards at MOI's HQ.....	213
Figure 96 - Workstation Used to Process Identification Card by the MOI.....	213
Figure 97 - Security IT: Systems Sales, Service & Refurbishment [\$Million] – 2010-2016	214
Figure 98 - Security IT & Biometrics Market (sales) [\$Million] – 2010-2016	216
Figure 99 - Security IT & Biometrics Service & Refurbishment Market [\$Million] – 2010-2016	216
Figure 100 - US Army Corps of Engineers - Afghan Construction Web Billboard	217
Figure 101 - ANA & ANP Facilities Construction Market [\$Million] – 2010-2016	217
Figure 102 - Average Unofficial “Payments” as a % of Sales.....	231
Figure 103 - Percentage of Establishments Offering Formal Training.....	232
Figure 104 - Number of Days for Goods to Clear Customs.....	235